



**MACKENZIE  
DISTRICT COUNCIL**

## Long Term Plan 2018-2028 CONSULTATION DOCUMENT



Credit: Tim Preston-Marshall

# Today's choices, tomorrow's Mackenzie.

**What's inside:**  
The challenges  
Our proposals  
Your rates





# 01. WHAT'S INSIDE?



- |    |  |    |                              |
|----|--|----|------------------------------|
| 03 | A word from the Mayor<br>Where to find more information<br>Want to chat with us? | 10 | Co-funded tourism projects   |
| 04 | Key opportunities and challenges and<br>our plans to meet them                   | 11 | Other proposals for feedback |
| 06 | How much should we invest<br>in roads?   | 14 | Our Financial Strategy       |
| 08 | Our Infrastructure Strategy  | 16 | Community outcomes           |
|    |  | 17 | Audit Opinion                |
|    |  | 18 | How to make a submission     |
|    |  | 19 | Submission form              |

## What's this document about?

The purpose of this consultation document is to share Council's plans for the coming 10 years so you have an opportunity to give us your feedback. All feedback will be considered before we make final decisions and adopt our Long Term Plan 2018 - 2028 in June.

The Long Term Plan is important because it sets out how we will spend rates over the next ten years in order to create a vibrant, safe and prosperous district.

This document highlights the important challenges and issues for our district, the options we've considered for addressing these, our proposed way forward and the impact on rates.

Mackenzie District has a proud tradition of vigorous local democracy. This means important decisions are made locally by representatives who are closest to the communities affected by those decisions.

Hearing your feedback is important in helping us consider the choices and make the decisions.

**We encourage you to take the opportunity to have your say – because today's choices shape tomorrow's Mackenzie.**

To see the community outcomes Council wants to achieve for the Mackenzie District, go to page 16.



# A word from the Mayor

I am proud to present this Consultation Document, which highlights the most important issues and proposals from Council's Draft Long Term Plan for 2018 to 2028.

Our district has seen unprecedented growth and change over the last 10 years. Visitor numbers continue to climb, economic growth has averaged around 13% each year, and increases in property values throughout the district are among the highest in the country. While this brings many benefits, it also presents some significant challenges for our community.

It's vitally important we continue to plan carefully for the next 10 years so Mackenzie continues to be a place that people love to live, and want to visit.

Council has worked hard in recent years to respond to change and growth, and to build solid foundations for future growth and development.

This has included upgrading essential infrastructure in our township areas, investing in key services, progressing our District Plan review, providing a solid platform for development through investing in core services, and actively supporting the development of exciting projects for our district such as the Earth and Sky Observatory at Mt John, and the Dark Sky Reserve.

Overall, we have budgeted carefully to balance 'business as usual' with the demands that come from significant growth.

We have also taken steps to try and address the challenges presented by our popularity as a tourist destination. In particular, we have lobbied Central Government for a tourism tax to help ease the burden on ratepayers of providing infrastructure and facilities which support tourism. We have also held major discussions with the NZ Transport Agency regarding road safety in our district.

Over the coming years, we will continue to advocate on a national basis for the wellbeing of the Mackenzie community.

Looking ahead, I believe our district has a tremendous future to look forward to. Indications are that our tourism and farming industries will continue to grow, improving our local economy and providing a significant range of benefits to us all.

In our Draft Long Term Plan, the budgets for the 10 year period are mostly dedicated to maintaining the current services and assets we provide for the community, meeting new standards – especially for drinking water – and managing the risks that come with delivering a diverse range of services.

The reality is, for the next 10 years, maintaining business as usual for the community is going to cost us more.

We have only proposed making improvements to key services and infrastructure, such as roading, where we think the community will benefit the most, and where we can keep estimated rates increases within our proposed rates limits policy, which is outlined on page 14.

The result is we are proposing overall rates increases of 8% for each of the first five years of the Long Term Plan, and 7% for each of the remaining years.

While we would like to make additional improvements to key infrastructure, particularly to our roads, this would lift estimated rates increases higher than what is currently proposed and above the limit set in our policy. We will only consider including budgets for further improvements and increasing rates further if the community supports it.

I feel greatly privileged and humbled in my role as Mayor of Mackenzie District, and in leading a team of dedicated and hard-working councillors. As a team, we are committed to getting the best outcomes for the Mackenzie District. I will continue to build an attitude of confidence and inspire pride in our district.

It's important to us to hear from the community and ensure we take everyone's views into account when making our final decisions.

**I encourage you to read this Consultation Document and to give us your feedback – because today's choices will shape tomorrow's Mackenzie.**

**Graham Smith, Mayor**



## Where to find more information



### ONLINE

Visit us at [www.mackenzie.govt.nz](http://www.mackenzie.govt.nz)



### IN PERSON

Call into our offices in Fairlie or Twizel



### BY PHONE

Call us 03 685 9010 so we can send you information



Credit Tim Preston-Marshall



Credit Sean Colenso

## How to give feedback

You can give your feedback by completing the submission form at the back of this document.

To make your submission online, go to [www.mackenzie.govt.nz](http://www.mackenzie.govt.nz) and click on the 'Today's choices, tomorrow's Mackenzie' link on the home page.

If you'd like to speak to Council about your submission, let us know by ticking the box on the submission form. Council will hear verbal submissions on 3 and 4 May.

Submissions close at 12pm on Monday 23 April 2018.

## Want to chat?

Nothing beats a face-to-face conversation for sharing and debating ideas.

Hearing about the issues that matter to you is important to us. This is why we're holding Long Term Plan drop-in sessions at the following locations:

**Tekapo** - Wednesday 4 April, between 4 and 6pm

**Twizel** - Thursday 5 April, between 4 and 6pm

**Fairlie** - Wednesday 11 April, between 4 and 6pm

Venues for these will be advertised in local newsletters, and on our website and Facebook page, closer to the time. We look forward to chatting with you.



# Key challenges

## Growing pains

### the challenge

The Mackenzie District is one of the most sought-after visitor destinations in New Zealand – for both domestic and international tourists.

Statistics indicate visitor numbers grew by around 20 percent between January 2016 and January 2017. Overnight stays at commercial accommodation grew by around 16 percent between June 2016 and June 2017, while visitor expenditure rose by 25 percent during the same period.

Figures show growth in visitor numbers to our district is above the New Zealand average, and this looks likely to continue.

The benefits of tourism are significant. As a result of growing visitor numbers in recent years, we've seen related growth in businesses, employment, property values and dwelling numbers. The district's economy is growing by around 13 percent per annum. Our community has also become more diverse and vibrant.

Everyone benefits in one way or another from tourism growth. However, it also brings its challenges.

More people visiting our district means increased pressure on existing infrastructure such as roads, and demand for new facilities such as public toilets. It also impacts on housing availability and affordability, and worker accommodation.

We also have strong agricultural and commercial sectors in the district which contribute significantly to the district's growth and need to have a suitably maintained roading network in place.

### our plan

#### FACILITIES AND INFRASTRUCTURE

It's important we continue to support tourism, business, and agriculture by maintaining and improving our roading network and other infrastructure where we can.

While we value the benefits tourism and economic growth bring, and plan to support it where we can, we are also conscious of the pressures on the community and the need to manage rates rises. We want to build solid foundations, without overburdening ratepayers.

We're therefore planning to take a conservative approach over the coming years, while remaining as flexible and responsive as possible to the changing demands of growth.

We have proposed a modest annual budget to improve roads in some areas where the roads are under pressure, but will consider increasing it if this is what the community wants. These improvement projects would be over and above the ongoing maintenance we are planning to keep our roads up to their current standard.

You can find more information on the options we have considered for roading, including our preferred option, on pages 6 and 7.

#### TOURISM PROMOTION

Following consultation with tourism providers in the district, we plan to continue funding ChristchurchNZ (formerly Christchurch and Canterbury Tourism) \$233,000 per annum to provide tourist destination marketing and promotion services for us. Currently, this funding is used to promote shoulder season and off-peak tourism and high-end visitors to the Mackenzie District.

#### WORKER ACCOMMODATION

We are not planning to become directly involved in developing or supplying worker accommodation, but may consider supporting the private provision of worker accommodation through appropriate zoning as part of the District Plan review. When considering the sale, lease or development of land, we may also take the opportunity to review what mechanisms are available to enable or support worker accommodation, as part of considering any proposals.



Perhaps our biggest challenge is balancing the need for appropriate development and economic growth with the responsibility we all have to protect our unique environment and preserving the way of life we enjoy in our communities.

*Chris Clarke, Councillor,  
Opuha Ward*

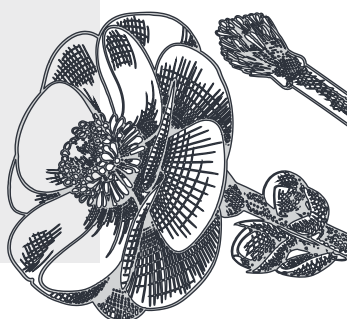
## Increase to QV rateable values

One of the benefits of growth is an increase in property values. Every three years, Quotable Value NZ reviews rateable values for properties throughout New Zealand, and these were undertaken for the Mackenzie District in September 2017.

As a result of the latest valuations, residential values across the Mackenzie District overall are now on average more than 53 percent higher than they were three years ago, with residential land values on average 79 percent higher than they were in 2014. The greatest increase in value has occurred over the past 12 months.

While residential property values increased significantly, rural values have increased at much lower rates.

Although higher rateable values are good news, they do have an impact on rates rises for individual properties, which Council cannot control.





## Maintaining service levels and managing risk

### the challenge

In recent years, we have focused on maintaining services, facilities and infrastructure for the community, making improvements where we can, managing risk, and responding to increasing requirements and new standards from Central Government.

The Mackenzie District has a relatively small population and ratepayer base. This can make it more challenging to fund and maintain the infrastructure, facilities and services the community needs and expects while also investing in projects that will help the district continue to grow.

We are proud of the levels of service and infrastructure we have been able to provide our community, while maintaining rates at levels that have been comparatively lower than many other areas in New Zealand. This has been the result of several years of careful planning and prudent budgeting.

The challenge lies in the fact that continuing to maintain what we've got now and managing risk is going to cost us more in the coming years. If we don't continue to invest in key areas, there is a risk of service decline or failure, and of not meeting our legislative obligations.

### our plan

In the Draft Long Term Plan, we have maintained a responsible and prudent approach to our proposed budgets, which are primarily directed towards maintaining current service levels and managing risk. In response to community feedback, we have included small budgets to increase our efforts in monitoring and enforcement, and to improve public communications. We have also made some adjustments and small increases to our roading maintenance budgets to help maintain current service levels in some areas experiencing pressure from growth.

## Balancing business as usual with growth - the cost

### the challenge

As outlined above, just maintaining what we have is going to cost more and is what will have the biggest impact on estimated rates rises over the coming 10 years.

If we want to make more significant improvements - to our roading network for example - this would lift these increases higher. Council is concerned this may impact too greatly on many of our ratepayers.

This has been the biggest challenge in planning for the next 10 years - balancing the cost of maintaining business as usual with the need to invest in improvements and projects that will help keep our district growing.

### our plan

Much of our planned budget over the next 10 years is directed towards meeting current and forecast demand on our services, meeting new standards, and maintaining our existing assets and infrastructure - that is, business as usual.

We have budgeted for additional expenditure to provide new facilities and make improvements where we think there is the most long-term value for the community. Some of the key proposals we want your feedback on are included on pages 11 to 13.

This has resulted in a proposed overall rate increase of 8% for each of the first five years of the plan, and 7% per annum in the following years. This is consistent with the rates increases limit we have set in our Financial Strategy, which is that the overall rates increase in any one year should not exceed 6% plus the Local Government Cost Index (usually around 2-3%).

Although the overall rate rise proposed for 2018/19 is 8%, it's important to be aware that rate increases will vary depending on where you live and what service level improvements are planned for your area.

Recent increases in rateable values will also have an impact - for township areas in particular (refer to the previous page).

While Council would like to invest in more improvements over the next 10 years - particularly to our roading network - we want to keep within the rates limits we have set. However, if the community indicates it wants us to spend more, this will be considered for the final plan.

More information on our Financial Strategy (including our rates limit) and estimated overall rate increases for the next 10 years is included on pages 14 and 15.



I like all the lakes, and going swimming. *Fletcher, 8 years*



## Key issue

# Roading

In developing our plans for the next 10 years, we have carefully considered a range of issues.



We have had to make some tough choices in an effort to maintain service levels and keep the district growing, and have done our best to minimise rates increases.

Much of what we plan to invest over the next 10 years is to maintain existing services and assets for the community.

The roading network is a key area where we would like to invest more in order to improve service levels and support growth. And we're keen to hear what you think about this important issue.

## How much should we invest in roads?

Our local roading network is of critical importance to the district's economy and in keeping us connected – to each other and to the rest of the country. Safe, accessible and well-maintained roads benefit everyone.

Council currently invests considerably in maintaining our roads and improving them wherever possible (see page 8).

Our annual residents' survey indicates there is a high level of satisfaction with our roading network overall, and we're keen to maintain this.

The NZ Transport Agency (NZTA) contributes a percentage towards the amount Council spends on maintaining, renewing and improving our roading network. This subsidy is currently 51%.

Council's 49% contribution is funded through a district-wide rate, which means every ratepayer contributes to, and is impacted by, any increase to roading budgets.

Our Infrastructure Strategy, which is summarised on pages 8 and 9, identifies that there are some areas in the district experiencing significant growth, which is putting pressure on the roading network.

While the routine maintenance and renewals we have planned for our roading network over the next 10 years will help us address some of this

pressure and will likely maintain current service levels across the district, we want to utilise the available NZTA subsidy as much as possible to make improvements to the roading network in high priority areas in order to support ongoing growth.

The choice we have to make for this Long Term Plan is how much we want to spend, over and above our roading maintenance and renewal budgets, on projects specifically designed to improve our roads.

In past years, we've had feedback from the community that we should undertake any roading improvement projects that are eligible for the NZTA subsidy. However, we are also conscious of the impact on ratepayers and want to keep rates increases within our proposed rates limit (see page 14).

We've considered some options for how much to spend on making improvements to our roading network and have indicated our preference on the following page.

## Which option do you prefer?

Go to page 18 to give us your feedback.



My vision is to provide infrastructure for the growth of Mackenzie that is balanced in cost amongst all parties and generations. *Stuart Barwood, Councillor, Opuha Ward*

Credit Nel Davison



# Roading - the options

## OPTION 1: our preferred option

Our preferred option is to include \$300,000 each year for capital works to make improvements to areas of our roading network. These can be for projects such as bridge improvements, or for projects in areas experiencing pressure from growth. This option reflects Council's current strategy and work programmes for making minor improvements to the roading network.

**COST AND RATES IMPACT:** Under this option, we would borrow to fund Council's 49% share of the \$300,000 for these roading improvement projects. Our share would be \$147,000 per annum, while NZTA's share would be \$153,000 per annum. Because this is our preferred option, we have already included the \$147,000 per annum in our draft budgets and this is reflected in the proposed overall rates increases outlined on page 14.

**WHAT WE THINK:** At this stage, this is our preferred option because it allows us to make some improvements to our roading network in response to growth and, while keeping the rates increases within the limit we have set in our Financial Strategy (see the summary of our Financial Strategy on pages 14 and 15). However, this option does mean that projects will have to be prioritised and some delayed.

We would like to increase the budget and the number of improvements we can make, but will only consider this if the community supports it.

## OPTION 2

Under this option, we would include budgets in each year of the plan for all of the roading improvement programmes we have identified that attract NZTA co-funding, and we would borrow to fund Council's 49% share.

Examples of projects that could be undertaken under this option are the same as for Option 1, however, including budgets for all identified co-funded improvement projects would mean there would be no need to prioritise or delay any identified improvement projects.

**COST, DEBT AND RATES IMPACT:** The table below shows how Option 2 would increase debt levels, total rates requirements and the increase in rates (for every \$100,000 of a property's capital value - or CV) over and above Council's preferred option. The bottom row shows what percentage this option may add to the total overall rates increases for each year over the 10 year period. For example, in 2022/23 the total overall rates increase is likely to be 8.86% instead of 8% (an additional 0.86% resulting from this option).

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Net increase in debt levels (\$)	44,100	418,656	583,678	1,024,629	1,141,821	1,690,606	1,949,554	2,334,151	2,467,645	2,970,453
Increase in rates requirements (\$)	3,859	37,750	54,663	95,739	107,296	158,275	183,114	219,139	232,121	278,870
Rates impact per \$100,000 CV (\$)	0.14	1.41	2.05	3.58	4.02	5.93	6.86	8.21	8.69	10.44
Additional rates increase	0.4%	0.38%	0.50%	0.86%	0.86%	1.18%	1.28%	1.43%	1.41%	1.65%

**WHAT WE THINK:** At this stage, this is not a preferred option because it would lift the estimated annual rates increases during the first few years of the plan, and potentially in later years, above the limit we have set in our Financial Strategy. On the other hand, this option does maximize use of any available NZTA subsidy and would mean we would not need to prioritise and delay road improvement programmes - for example, improving traffic flow and car parking. Council will reconsider choosing this option if the community supports it.

## OPTION 3

Under this option, we would borrow for all identified improvements to the network whether they are co-funded or not.

**COST, DEBT AND RATES IMPACT:** The table below shows how Option 3 would increase debt levels, total rates requirements and the increase in rates (for every \$100,000 of a property's capital value - or CV) over and above Council's preferred option. The bottom row shows what percentage this option may add to the total overall rates increases for each year over the 10 year period. For example, in 2022/23 the total overall rates increase is likely to be 9.65% instead of 8% (an additional 1.65% resulting from this option).

	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
Net increase in debt levels (\$)	90,000	850,800	1,156,860	2,042,060	2,244,642	3,353,582	3,836,807	4,598,751	4,838,873	5,852,823
Increase in rates requirements (\$)	7,875	76,860	109,755	192,812	214,478	317,937	366,255	438,570	463,367	558,132
Rates impact per \$100,000 CV	0.29	2.88	4.11	7.22	8.03	11.90	13.71	16.42	17.35	20.90
Additional rates increase	0.08%	0.77%	1.01%	1.65%	1.71%	2.37%	2.55%	2.06%	2.82%	3.30%

**WHAT WE THINK:** This is not Council's preference as ratepayers would need to fully fund any improvement projects not subsidised by NZTA, and it would lift the estimated annual rates increases above the limits we have set. We believe it's financially prudent to only borrow for projects where NZTA co-funding is available. In summary, this option would achieve the same service levels as Option 2, but cost ratepayers more.



I love farming, animals and gymnastics. I prefer to live here in Mackenzie than in the city.  
*Jodi, 12 years*

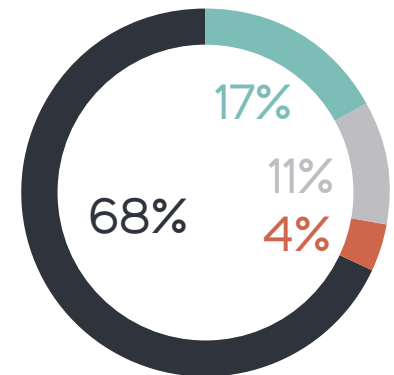


# Council's Infrastructure Strategy

Council manages the following core infrastructure assets on the Mackenzie District community's behalf. Together, these assets are worth nearly \$140million and are essential for the community's wellbeing and our economic growth.

The Infrastructure Strategy is an important document for Council and the community because it outlines what the significant infrastructure issues are likely to be for the Mackenzie District, and how we will address these issues and manage our infrastructure assets over the next 30 years.

Water – extraction, treatment, and distribution of drinking water (17% of total value)
Sewer – collection, treatment and discharge of wastewater (11% of total value)
Stormwater – collection and discharge (4% of total value)
Transportation – provision and maintenance of roads, footpaths and bridges (68% of total value)



The full strategy is available to view on Council's website – [www.mackenzie.govt.nz](http://www.mackenzie.govt.nz)

Activity Management plans for each of these asset groups are also available on the website.

## Key issues and assumptions

In developing our 30-year strategy, Council is required to make some assumptions about the key issues for our infrastructure assets and their impact, and to make some assumptions about what will impact us in the future. Some of the most important issues and assumptions we have addressed in our Infrastructure Strategy include:

### GROWTH AND DEMAND

Population growth for the Mackenzie District over the next 10 years is forecast to be lower than the New Zealand average. It is expected that demand on our infrastructure assets will be driven by an ongoing increase in visitor numbers, and growth in the development of non-residential dwellings for holiday and short-stay accommodation.

A consequence of this is a marked change in population of townships during peak holiday times. Fluctuations in population levels throughout the year can pose challenges for activities such as traffic, water supply and waste management.

### CONSENTS

It is also assumed that the existing resource consents held by Council can be renewed for water supply takes and wastewater and stormwater discharges without extra conditions being applied that will add significantly to the management costs, and without undertaking significant upgrades.

### LAND USE INTENSIFICATION

We have assumed there will continue to be intensification in the agricultural sector and growth in other activities that will impact on our roading network. Agricultural intensification is due in part to the implementation of resource consents for irrigation, as well as general on-farm intensification.

### AGEING INFRASTRUCTURE

The three most important factors for effectively managing our ageing infrastructure are ensuring we have sufficient knowledge of asset status, that funding is available, and that remedial work is completed in a timely manner.

Our underground pipe networks pose the greatest risk because of their extent and inaccessibility. We have a programme in place for recovering and testing pipe samples from the asbestos cement water main network, and we are starting camera inspection of the sewer network to confirm the status of our gravity sewers. Our knowledge of pipe asset condition is considered to be good for water and sewer mains. All will be subject to ongoing inspections, and our planned inspection programme will increase our knowledge of the gravity sewers. As well as these inspection works, Council has a planned programme for the replacement of pipes in each of the wastewater and water networks. These replacement programmes



I want the Mackenzie to be the best place to live, work and play for the children of the future. *James Leslie, Councillor & Deputy Mayor, Pukaki Ward*



Staying at Grandad's makes me laugh in my heart. *James' grandson*





are based on estimated or monitored condition of the pipes, and are provided for in our operational and capital expenditure budgets. Should unexpected failures occur earlier than the programmed replacements take place, Council may need to bring forward planned expenditure and borrow to fund required emergency works or delay other works to offset.

Council fully funds depreciation on all water supply, sewer and stormwater infrastructure covered by the strategy, which ensures adequate funds will be available for replacement in the long term. We are able to meet immediate and emergency funding requirements from reserves or through moderate levels of borrowing.

#### CLIMATE CHANGE

As for other areas in New Zealand and abroad, it's likely our district will experience the effects of climate change. Climate change may alter the frequency and intensity of weather events, and introduce some long-term shifts in climate patterns across the country. As an example, the extremes of drought and floods we have experienced may occur with greater frequency and severity.

We will take the predicted impacts of climate change into account as part of our infrastructure management processes – for example, through design and construction standards, mitigation (such as insurance), and risk-informed management.

#### GOVERNMENT PRIORITIES AND THE LEGISLATIVE ENVIRONMENT

Changing government priorities impact on Council either through alterations to legislation or changes in the availability of funding. The key legislative changes that have impacted on our Infrastructure Strategy are:

- The New Zealand Drinking Water Standards, which require higher standards for our drinking water supplies;
- The National Policy Statement on Fresh Water, which has influenced the Canterbury Land and Water Regional Plan which will require increased standards for stormwater discharges over the life of the strategy;
- Mandatory reporting standards which require additional data collection and reporting obligations associated with operational activities.

The major funding influence from Central Government is the NZ Transport Agency (NZTA) co-funding arrangement. This provides a large portion of Council revenue and is a significant factor in determining the capital and maintenance programme for our road network. In the past several years, NZTA have not accepted the full extent of our proposed work programme. This has placed pressure on our maintenance works and limited the capital development we can do. We are continuing to work with NZTA to promote an increase in our co-funded programme.

The main objective for seeking additional NZTA funding over the life of the strategy is to allow additional budget for improvements to car parking and road safety. However, how many of these co-funded roading improvements Council undertakes will ultimately depend on the outcome of this Long Term Plan consultation and how much rates funding the community wants to contribute.

## Our plans

### Council's priorities under the strategy are to:

- Manage the impacts of population growth and investor demand
- Meet legislative compliance – eg drinking water standards
- Manage infrastructure to maximise resilience within community affordability constraints
- Maintain integrity of infrastructure through robust maintenance and replacement programmes.

#### WATER

The Fairlie water supply treatment plant will be upgraded to comply with the NZ Drinking Water Standards, starting in 2018. We will also continue to replace the town's concrete water pipes, which will reduce maintenance costs from pipe failures.

The biggest issue for water supplies in Fairlie, Twizel and Tekapo is the need to replace asbestos cement water mains. There are 45kms of asbestos cement pipe in the district, which we will inspect to get a better understanding of the level of deterioration and the risk. Council has already committed to a full replacement programme in Twizel over 20 years, which began in 2016. Our strategy allows for the replacement of the asbestos cement water mains in Tekapo and Fairlie from 2036 to 2045. This timing will be confirmed or amended depending on the outcome of the inspection programme.

#### SEWER

Tekapo will need a new effluent disposal system to allow for growth and changing climatic conditions. There are plans to complete a strategic planning study in 2018/19 that will determine the future growth for Tekapo and inform how the town will be serviced by the sewer network in the future.

In Twizel, the existing disposal trench will be decommissioned and replaced with a new disposal system immediately south of the current site. The land needed for this work is in the process of being acquired and the consent application is underway.

The original sewer networks were laid in Fairlie in 1940 and Tekapo in 1955, using earthenware pipe. We are completing an inspection of these at-risk pipelines. It is expected the rate of deterioration is such that the network will have to be substantially replaced over the life of this strategy and funding has been allowed for this.

#### STORMWATER

Over the life of this strategy, there is no significant change expected to the normal operation of most of our stormwater assets. Environment Canterbury's Land and Water Regional Plan requires us to commit to progressively improving discharge

quality from our existing stormwater network as soon as practicable, but no later than 2025. Council has budgeted a total of \$60,000 between 2022 and 2028 for these improvements.

#### TRANSPORTATION - ROADS, BRIDGES AND FOOTPATHS

Constraints on funding from the NZ Transport Agency (NZTA) will continue to make maintaining a satisfactory level of service for the users of our roading network challenging. However, for the next ten years we have carefully targeted our maintenance budgets to ensure we are getting the most value for money and can maintain current service levels as much as possible.

The major portion of cost to maintain the network is for resealing the sealed parts of the network and re-metaling the unsealed roads. In our strategy, we are taking a conservative approach. This means keeping a tight rein on maintenance budgets, while still ensuring we include enough to avoid backlogs and to maintain appropriate levels of service and operating conditions for vehicles.

We are still uncertain about the effect NZTA's new 'One Network Road Classification' system will ultimately have on co-funding availability. This risk is recognised in the strategy, but the operational focus on efficient management and prudent stewardship has been maintained in activity planning. Mackenzie District road maintenance costs are low by national standards and it is expected that the planned activity will be generally supported by NZTA.

The strategy includes a modest bridge replacement programme and this is expected to be fundable by NZTA. The potential exception is the Cass River Bridge. This structure would be expensive to replace due to the location and span of the structure. As the public road ends 800m on the north side of the bridge it may be considered uneconomic to replace.



I like all the hills and animals in Mackenzie. And I love riding horses. *Briannah, 9 years*



## Co-funded tourism infrastructure projects

The growth in tourist numbers has contributed significantly to the economic growth of the Mackenzie District, particularly in recent years.

The benefits from tourism are significant. As a result of more visitors coming in recent years we've seen related growth in businesses, employment, property values and dwelling numbers. The district's economy is growing by around 13 percent per annum. Our community has also become more diverse and vibrant.

However, more people visiting our district means increased pressure on existing infrastructure such as roads, and increased demand for new facilities such as public toilets and dump stations.

The Government does co-fund some tourism infrastructure capital projects, and Council has successfully attained this funding in the past.

We successfully applied for co-funding for the new toilets in Tekapo, which were installed at a cost of \$500,000. The Government funded 50% of this project, meaning ratepayers funded the remaining \$250,000. Ratepayers also fund the ongoing maintenance costs for these toilets.



### OUR PLAN

Council would like to consider future co-funded projects, however, there are up-front and ongoing costs for ratepayers that need to be taken into consideration – that is, in addition to capital costs, we must also budget for ongoing maintenance costs and depreciation.

We have therefore not included any funding in any year of our draft Long Term Plan budgets for tourism infrastructure projects that may attract government subsidy.

This approach keeps the estimated annual rates rises within our policy limit. However, it does mean we could only consider co-funded tourism infrastructure projects over the next 10 years if we amend our Long Term Plan through public consultation and increased the rates limits policy.

There is also no guarantee that suitable projects will be identified during the period that could attract the Government subsidy. However, if the community does want us to make use of available co-funding for tourism infrastructure over the 10 year period, we will reconsider adding a budget in and lifting the rates increase limit we have proposed.

If we did include a budget for co-funding tourism infrastructure projects that attract government subsidy, we would need to borrow to fund our share of those projects

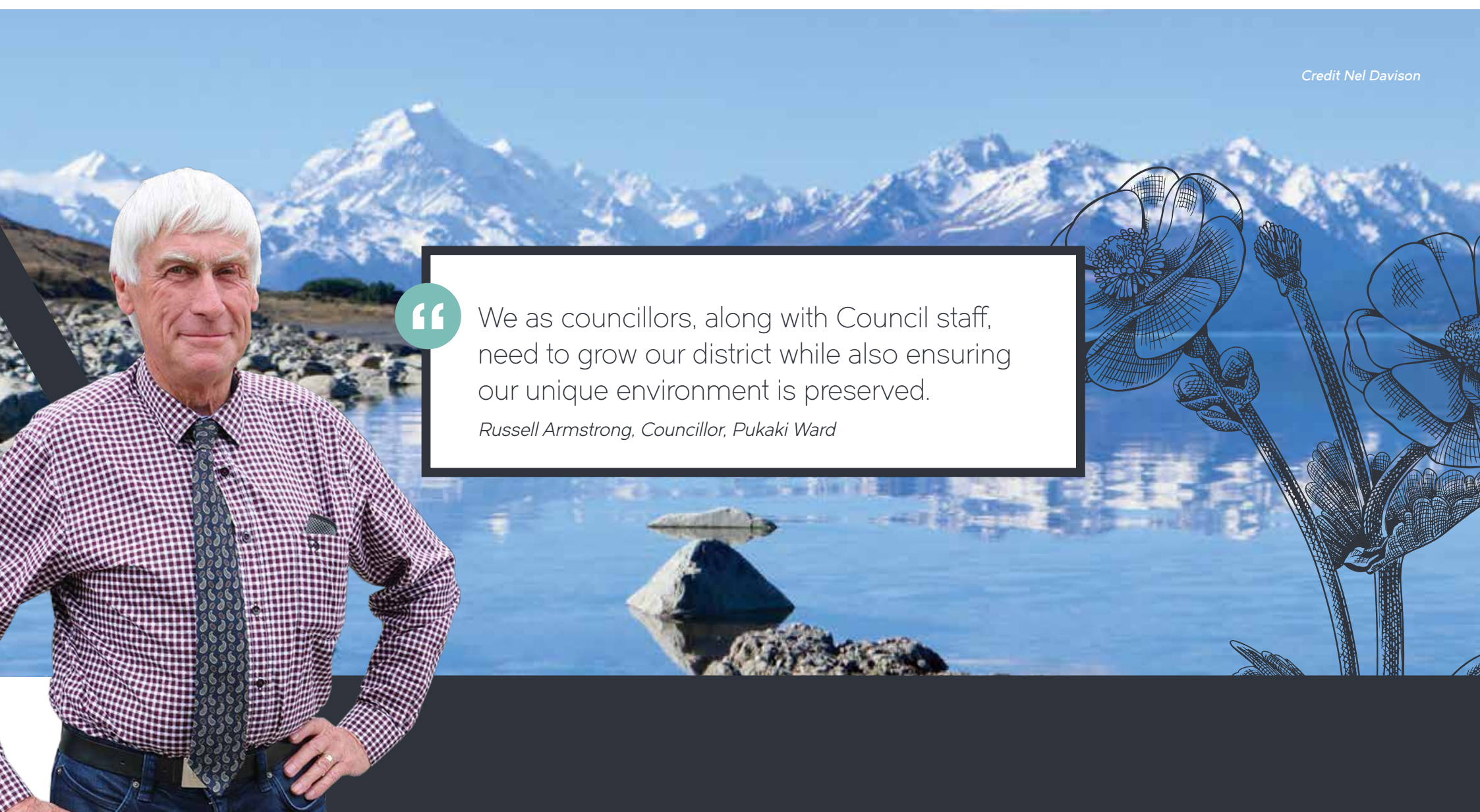
An example project might include improvements to car parking in areas with high tourist numbers.

The cost and rates impact of taking that approach would depend on the type and value of what project was undertaken.

Regardless of what we include in the final plan, we believe Mackenzie's tourism industry is benefitting not just our district, but the whole country. We don't think the current co-funding available is helping our community deal with the impacts of tourism as well as it could be and we will continue to lobby Central Government to consider additional ways they can offer us more sustainable financial support for tourism infrastructure.

We want to know what you think of our approach.

Credit Nel Davison



We as councillors, along with Council staff, need to grow our district while also ensuring our unique environment is preserved.

*Russell Armstrong, Councillor, Pukaki Ward*



# Other proposals for your feedback

We have considered changes and improvements to several activities and services in developing our draft Long Term Plan. The following pages outline some of the key projects we are planning. For information on other planned activities and projects, refer to the Long Term Plan supporting information at [www.mackenzie.govt.nz](http://www.mackenzie.govt.nz).

## BORROWING FOR OUR PROJECTS

As outlined on the following pages, we plan to undertake a number of capital projects for water supplies, stormwater, wastewater, roading, and community facilities. These projects are necessary to ensure our community facilities, roading and infrastructure assets continue to be maintained to a level that meets the community's needs, for both residents and the growth in visitor numbers. For the first time, Council proposes to fund some of these projects from external borrowing. This is because without borrowing, these projects would require rate increases that would be unaffordable for many ratepayers.

One option for securing this external borrowing is via the Local Government Funding Agency (LGFA). The LGFA is a Council Controlled Organisation that was established by a number of councils and the Crown, to enable councils to borrow at lower margins than would otherwise be available - for example from banks.

To enable us to borrow from the LGFA, we intend to become a guaranteeing member of the agency. We would like your views on this. Further details on the LGFA and the proposal to become a guaranteeing member are available on our website.

## WATER SUPPLY

### PUKAKI AIRPORT WATER SUPPLY UPGRADE

estimated budget \$250,000

The Pukaki Airport drinking water supply needs to be upgraded to meet the New Zealand Drinking Water Standards. There are two main options for achieving this:

1. Continue to use the existing bore as a stand-alone water source and install treatment; or
2. Connect the supply to the Twizel drinking water supply, which has already been upgraded to meet the Standards.

At this stage, we have budgeted \$250,000 in 2018/19 to complete this upgrade.

The estimated cost for connecting the supply to Twizel is \$250,000. Although there have been some concerns expressed that the Twizel supply does not have capacity for new connections, provided usage is carefully managed at peak times there is more than sufficient capacity within Twizel's water take resource consent limits to cater for supply from the system to Pukaki Airport users.

While figures are yet to be finalised, the cost of using and treating water from the existing bore source is estimated to be up to \$360,000. This includes the development of a Water Safety Plan, which is a legislative requirement for this option. Further investigation may confirm that it is possible to treat the bore water for less than the estimated amount, so Council is open to considering this as an alternative to connecting to Twizel.

At present no rates are collected for the supply of water to Pukaki Airport. Whichever option Council chooses, Pukaki Airport ratepayers will pay the amalgamated water rate from 2018/19 onwards. This will mean everyone who has access to Council water supply services will be paying the same cost for their drinking water.

### DRINKING WATER SUPPLY SAFETY

Council operates five community water supplies: Fairlie, Lake Tekapo, Twizel, Burkes Pass, and Allandale. We also have a sixth water supply at Albury which is operated on our behalf by Albury Water Supply Inc. Providing clean, safe drinking water to the community through these schemes is a priority for Council.

We either have, or are working towards having, approved Water Safety Plans for each supply. All of our supplies are chlorinated, except Albury, which we are currently working on. We have reviewed the Havelock North Drinking Water Inquiry reports, and will continue to monitor and adapt to any outcomes from these. At this stage we're confident that any increase in national Drinking Water Standards can be met within existing budgeted works or programmed upgrades for all supplies. Additional operational costs, such as increased requirements for staff and contractor training or qualifications, can also be met within the proposed Long Term Plan budgets.

### FAIRLIE WATER SUPPLY UPGRADE

estimated budget \$900,000

The Fairlie Water Supply also needs to be upgraded to comply with the NZ Drinking Water Standards. To complete the upgrade, we're planning to relocate the source of the supply to a new spring to the west of the current intake and to build a treatment plant to treat this water to the required standard. We have budgeted \$900,000 to do this work, which will be completed in 2018/19.



I enjoy hunting and spending time outside, and rugby. I love the Mackenzie landscape.

Edward, 13 years





## IMPROVING COMMUNITY FACILITIES

### TWIZEL SWIMMING POOL UPGRADE

estimated budget  
\$500,000

The Twizel swimming pool was opened in 1973 and is now 45 years old. In 2017, we replaced the pumping and filtration system with new equipment. We are considering further upgrades, including separate filtration for the learners pool, converting the toddlers pool to a splash pad, and lining the pools with a synthetic liner. The upgrades will not only contribute to an increased level of service, they will also future-proof the facility. \$500,000 has been budgeted to undertake this work in 2018/19.



### TWIZEL MARKET PLACE LANDSCAPING AND UPGRADE

estimated budget  
\$513,500

The Market Place entrance between the Council building and the adjacent retail building on the south side of Market Place is due for improvement. These are the remaining sections of Market Place that were not included in the earlier Market Place upgrade. An upgrade for Market Place between Council offices and the adjacent retail building is planned for 2019/20, with \$ 513,500 budgeted to complete this work.



*Credit Donna Falconer*

### TWIZEL COMMUNITY CENTRE UPGRADE

estimated budget  
\$176,000

We plan to make improvements to the Twizel Community Centre. Proposals include upgrading the kitchen, recladding the gym, replacing the sprung hall floor, and constructing additional storage areas. There are also plans to upgrade theatre seats in the Community Centre. \$176,000 has been budgeted complete this work over three years, starting in 2018/19. Some contribution from the Council's reserve fund may be sought.



*Credit Nel Davison*

### TEKAPO DOMAIN LANDSCAPING AND UPGRADE

estimated budget  
\$916,000

The Tekapo community has recently been creating plans for the domain and lake frontage, from Lakeside Drive through to Pioneer Drive, including improvements around the Church of the Good Shepherd. Much of this development hinges on the development of the surrounding areas and the impacts of neighbouring construction on these projects. Work is underway to develop a master plan for the Tekapo water front that incorporates existing walkways, facilities and proposed development to ensure these developments and facilities work together. This planning work is programmed to be completed in 2018/19.

This master plan could include future development of other reserves in the area – for example, Aorangi Crescent, Hamilton Drive Reserve and the possible sports field area on D Archiac Drive, and will be completed within the term of the Long Term Plan. \$916,000 has been budgeted to complete this work over 4 years, starting in 2018/19. Council will update the community with more accurate budgets once the master plan is complete.

### MACKENZIE COMMUNITY CENTRE UPGRADE (FAIRLIE)

estimated budget  
\$228,000

The Fairlie Community Board has developed an improvement programme for the Mackenzie Community Centre, which includes upgrades to the kitchen and toilet facilities, and hall upgrades to make the facility usable for a wider range of events. \$228,000 has been budgeted to completed this work over 3 years, starting in 2018/19.



*Credit Sean Colenso*



We all have a responsibility to future generations in the Mackenzie to leave this place in a better state than we inherited it. Our success will be judged on this.

*Paul Hannagan, Councillor, Pukaki Ward*



## SUPPORTING AND PLANNING FOR GROWTH

**A STRATEGIC STUDY**  
 estimated budget  
**\$130,000**

The Mackenzie townships of Fairlie, Twizel and Tekapo are all experiencing the impacts of growth – both positive and negative. To ensure we can plan as effectively as possible for the future of these townships in order to maximise the benefits of growth, and minimise any negative impacts, we are planning to undertake a detailed strategic study of each township in 2018/19.



**ALPS2OCEAN CYCLE TRAIL IMPROVEMENTS**  
 estimated budget  
**\$1,100,000**

In addition to funding promotion of the district, and providing facilities and infrastructure, Council also supports tourism through maintaining and promoting the Alps 2 Ocean Cycle Trail. The trail has been constructed throughout the district on existing roads and off-road, extending from Mount Cook to Lake Ohau. Responsibility for maintenance of the cycleway is shared between the Mackenzie and Waitaki District Councils. The trail attracts multiple-night visitors to the district as well as providing a quality recreational facility for local communities. Promotion of the trail and development of associated business opportunities is undertaken through a contract for service with Tourism Waitaki. We have budgeted nearly \$1.1m in 2018/19 and 2019/20 to take more of the trail off the road and make it safer for users. Around two-thirds of this project will be funded through grants, donations and Government funding, with the remainder funded through rates.



### SOLID WASTE

Demand for solid waste services is expected to increase due to further residential development and increased tourist numbers visiting the district. It is expected these factors will lead to an increase in volume of waste that will need to be managed. There may also be a need to extend kerbside collection areas and provide new types of waste collection facilities, particularly facilities aimed at managing tourist waste. We have planned for a small increase in resourcing in this area of about \$9500 per year, to make adequate provision for handling predicted waste volumes.

We are continually seeking ways to reduce waste that is sent to landfill. New or improved waste management methods to achieve these goals will be assessed as they arise for suitability within the Mackenzie District. Examples of future changes may include a food waste kerbside collection or recycling of more types of waste. Depending on future growth in Lake Tekapo, there may be pressure to shift the location of the Tekapo Resource Recovery Park and clean-fill site. We will need to further investigate this.

Our Waste Management and Minimisation Plan (WMMP) is due for review. In preparation for this work, a Waste Assessment is currently being undertaken. Consultation on the reviewed WMMP will be completed by October 2018.



### PENSIONER HOUSING

In November 2016, Council commissioned a report to assess pensioner housing activity in the district. As a result of the review, we think the current stock in Fairlie is likely to meet demand. Although there are no units in Tekapo, there has not been a significant demand for Council to provide units there, as only approximately 13% of the Tekapo population is over 65 years of age. Although Twizel's housing stock meets current demand, this will remain under review given the longer term projections for population and demographic changes in Twizel.

We are proposing to maintain our current pensioner housing activity over the next 10 years and haven't made provision for any direct involvement in the construction or operation of additional pensioner housing units within the district. However, we will remain open to opportunities for potential partnering or other agreements with private or community providers where subsidies may become available, or as part of other Council processes and activities.



“ I love the park and the swimming pool, rugby and going to the lake. *Evelyn, 3 years* ”

# Dollars and sense - our Financial Strategy

The Financial Strategy sets out how we plan to manage Council's finances over the next 10 years, and meet any challenges and opportunities, in order to get the best outcomes for the community. It includes a statement of our financial position, the financial limits we will work within, and the impact on ratepayers.

Our district has one of the smallest populations in the country, which can make it more challenging to fund and maintain the infrastructure, facilities and services the community needs and expects while also investing in projects that will help the district continue to grow.

In past years, we have been able to maintain rates at levels that have been comparatively lower than most other areas in New Zealand. However,

maintaining what we have now, meeting new standards and managing risk is going to cost us more in the coming years. If we don't continue to invest in key areas, there is a risk of service decline or failure, and of not meeting our legislative obligations.

To read the full Financial Strategy and other supporting documents, go to our website: [www.mackenzie.govt.nz](http://www.mackenzie.govt.nz)

## Rates

We have proposed what we believe is a sensible budget for the next 10 years – one that can maintain and build solid foundations for the future.

Careful choices have been made about what to fund so we can ensure rates rises remain stable while also ensuring key infrastructure assets, such as roads and pipe networks, are sustainable and affordable for the community into the future.

All councils are required to set a limit on rates and rates increases over the 10-year period of the Long Term Plan. Our policy is that overall rates increases will not exceed 6% plus the Local Government Cost Index (usually around 2-3%). Total rates will not exceed 0.35% of the total capital value of the district.

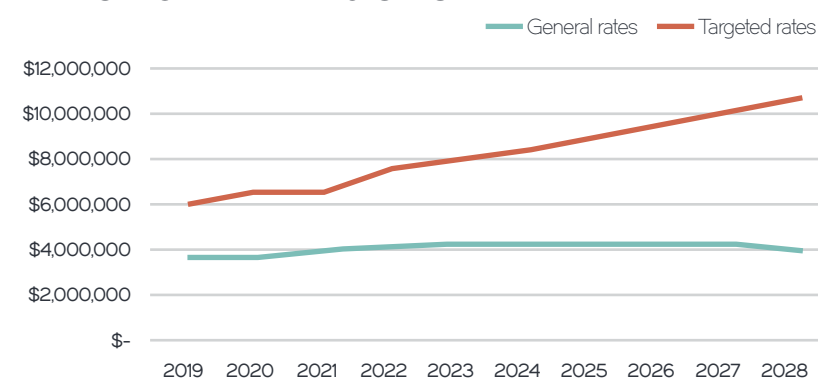
The table below shows the estimated overall rates increase for each year of the draft Long Term Plan.

### PROPOSED OVERALL RATES INCREASES 2018-28

2018/19	2019/20	2020/21	2021/22	2022/23
8%	8%	8%	8%	8%
2023/24	2024/25	2025/26	2026/27	2027/28
7%	7%	7%	7%	7%

The graph below shows the movement in the general rate and the targeted rate. This shows the effect of proposed capital works (eg water supply upgrades), which are largely funded through targeted rates. Costs associated with activities funded by the general rate are not proposed to increase significantly over the term of the LTP.

### PROPOSED GENERAL RATES AND TARGETED RATES MOVEMENT 2018-28



It's important to note that the overall rates increase will not be consistent for each property throughout the district. Rates increases vary depending on the targeted rates charged to the capital value of the property.

### EXAMPLES OF RATES INCREASES IN 2018/19

	Capital Value	Rates 2017/18	Rates 2018/19	% increase or decrease in 2018/19
<b>FAIRLIE</b>				
Section	\$55,000	\$918.01	\$1,119.85	18.0%
Lower Value House	\$175,000	\$1,824.36	\$1,937.88	5.9%
Mid Value House	\$210,000	\$1,953.36	\$2,078.16	6.0%
Upper Value House	\$250,000	\$2,100.79	\$2,238.47	6.2%
High Value House	\$315,000	\$2,340.37	\$2,498.99	6.3%
<b>TEKAPO</b>				
Section	\$185,000	\$1,144.78	\$1,411.95	23.3%
Lower Value House	\$280,000	\$1,780.19	\$1,958.74	10%
Mid Value House	\$390,000	\$1,978.59	\$2,201.55	11.3%
Upper Value House	\$580,000	\$2,321.28	\$2,620.95	12.9%
High Value House	\$760,000	\$2,645.93	\$3,018.27	14.1%
<b>TWIZEL</b>				
Section	\$89,000	\$986.06	\$1,189.75	20.5%
Lower Value House	\$175,000	\$1,640.80	\$1,781.85	8.6%
Mid Value House	\$215,000	\$1,737.87	\$1,900.46	9.4%
Upper Value House	\$350,000	\$2,065.46	\$2,300.77	11.4%
High Value House	\$445,000	\$2,295.99	\$2,582.46	12.5%
<b>RURAL</b>				
Section	\$110,000	\$266.91	\$295.07	10.9%
Lifestyle	\$400,000	\$604.18	\$609.96	0.8%
Farm Property	\$1,000,000	\$1,301.97	\$1,261.47	-3.1%
Farm Property	\$2,000,000	\$2,464.95	\$2,347.31	-4.7%
Farm Property	\$3,000,000	\$3,627.94	\$3,433.14	-5.3%
Farm Property	\$4,000,000	\$4,790.93	\$4,518.98	-5.7%
Farm Property	\$5,000,000	\$5,953.91	\$5,604.82	-5.8%
Farm Property	\$6,000,000	\$7,116.90	\$6,690.66	-6.0%
Farm Property	\$7,000,000	\$8,279.88	\$7,776.50	-6.1%
Farm Property	\$8,000,000	\$9,442.87	\$8,862.34	-6.1%
Farm Property	\$9,000,000	\$10,605.86	\$9,948.18	-6.2%
Farm Property	\$10,000,000	\$11,768.84	\$11,034.02	-6.2%



# Income and operating expenditure

Trends over the next 10 years for rates, operating revenue and expenditure are shown below. For some areas of Council activity we have made a decision to not fully fund expenditure in the year that it is incurred, which will result in unbalanced budgets across the first three years of the plan. This approach is considered financially prudent, as it recognises that the benefits of certain activities occur over succeeding periods and not just in the year the work is undertaken. Spreading these costs intergenerationally in this way is considered to be more equitable rather than placing all of the costs on current ratepayers. Some expenditure, such as that for forestry, does not earn revenue until the trees are harvested. Therefore it is appropriate to not fund these costs in the year they are incurred. However, over time Council is moving to fully fund more of its costs to ensure the assets those costs relate to are adequately provided for in the future.



# Capital expenditure and debt

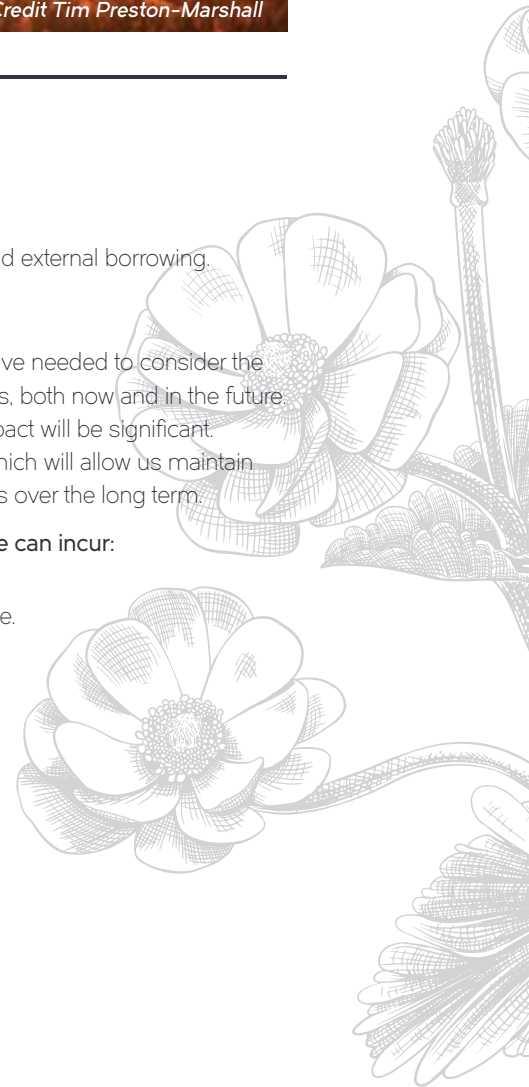
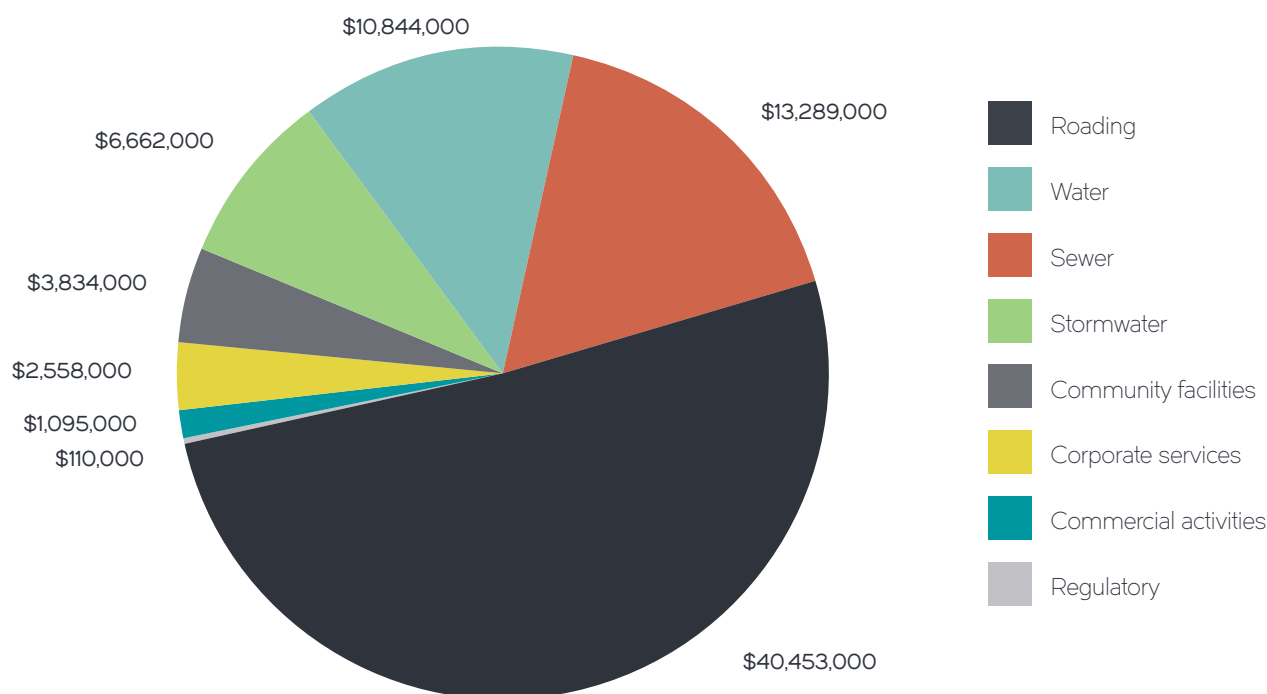
There is significant capital expenditure projected in years 1-2, 5 and 8 of the Long Term Plan. This will be funded through a combination of rates and external borrowing. The following chart shows the Council's proposed capital expenditure and the borrowing profile.



Council has not previously had external debt, however, we have needed to consider the investment required for infrastructure and community facilities, both now and in the future. If we don't look at additional sources of funding, the rates impact will be significant. This is why we are proposing to take on low levels of debt, which will allow us maintain appropriate levels of service for our infrastructure and facilities over the long term.

The following ratios will be used to limit the level of debt we can incur:  
 Debt will not be more than two times our rate income  
 Financing costs will not be more than 10% of total rate income.

## PROPOSED CAPITAL EXPENDITURE BY ACTIVITY OVER THE NEXT 10 YEARS



“Protecting our community values and improving the efficiency of our services for ratepayers remains of utmost importance to me. It's my vision that Mackenzie District is a place our kids always want to come home to. Anne Munro, Councillor, Opuha Ward”

# Our community outcomes

In 2015 Council consulted with the community and endorsed the following six outcomes as representing the aspirations of the community.

Do you still think these still hold true? You can tell us what you think on page 19.

Community  
outcome  
**01**

## AN ATTRACTIVE AND HIGHLY VALUED NATURAL ENVIRONMENT

The outstanding natural features of the district need to be preserved, enhanced, accessible and promoted. Anyone who has lived in the Mackenzie District or who has visited, understands that the natural environment is our greatest asset. Council's role in supporting this outcome is as a regulator through its District Plan. This provides a detailed framework for managing the natural and physical resources of the district. Council also provides and funds local reserves, and acts as an advocate for environmental issues. It has also joined other councils in protecting our lakes and streams for generations to come under the Canterbury Water Management Strategy.

Community  
outcome  
**02**

## A THRIVING ECONOMY

We need to have a well-balanced economy, providing employment and investment opportunities, and sustaining a full range of support services. Our prosperity is based on farming, hydro-electric power generation and tourism. Council's role in economic development is to provide a regulatory environment that facilitates growth. It also funds the support and promotion of businesses in the district.

Community  
outcome  
**03**

## A DEMOCRACY THAT UPHOLDS THE RIGHTS OF THE INDIVIDUAL

The district needs a council that represents its community while respecting the rights of the individual. The Mackenzie District, with an estimated population of 4300 is represented by 19 elected representatives who continue a long tradition of championing a vigorous local democracy. The role of elected members is to represent the district and their community, make decisions on its behalf, and advocate when required.

Community  
outcome  
**04**

## A FIT AND HEALTHY COMMUNITY

We need a variety of sporting, recreational, cultural, spiritual, health, welfare and education resources to help sustain and enrich our lives. Council is one of the major providers of recreational and community facilities such as sports grounds and community halls. It works alongside local clubs and volunteers to help promote a fit and healthy community. It also supports the provision of medical and other social services and will act as an advocate where required on behalf of the community.

Community  
outcome  
**05**

## SAFE, EFFECTIVE AND SUSTAINABLE INFRASTRUCTURE

Council is the prime provider and funder of essential services including roads, drinking water, sewage treatment, storm water disposal, refuse collection and recycling. This is very much the council's "bread and butter".

Community  
outcome  
**06**

## A SUPPORTIVE AND CONTRIBUTING COMMUNITY

Council seeks to foster a supportive and contributing community and encourage people to use their skills for the benefit of the wider community. The supportive nature of the Mackenzie community is one of its unique advantages and is recognised and valued by those who live here. Council plays a supportive role in this area, advocating on behalf of community groups when required and facilitating local initiatives.





# Audit Opinion

AUDIT NEW ZEALAND  
Mana Arotake Aotearoa

## Independent auditor's report on Mackenzie District Council's Consultation Document for its proposed 2018-28 Long Term Plan

I am the Auditor General's appointed auditor for Mackenzie District Council (the Council). Section 93C of the Local Government Act 2002 (the Act) requires an audit report on the Council's consultation document. We have done the work for this report using the staff and resources of Audit New Zealand. We completed our report on 15 March 2018.

### Opinion

In my opinion:

- the consultation document provides an effective basis for public participation in the Council's decisions about the proposed content of its 2018-28 long term plan, because it:
  - fairly represents the matters proposed for inclusion in the long term plan; and
  - identifies and explains the main issues and choices facing the Council and district, and the consequences of those choices; and
- the information and assumptions underlying the information in the consultation document are reasonable.

### Basis of opinion

We carried out our work in accordance with the International Standard on Assurance Engagements (New Zealand) 3000 (Revised): Assurance Engagements Other Than Audits or Reviews of Historical Financial Information. In meeting the requirements of this standard, we took into account particular elements of the Auditor General's Auditing Standards and the International Standard on Assurance Engagements 3400: The Examination of Prospective Financial Information that were consistent with those requirements.

We assessed the evidence the Council has to support the information and disclosures in the consultation document. To select appropriate procedures, we assessed the risk of material misstatement and the Council's systems and processes applying to the preparation of the consultation document.

We did not evaluate the security and controls over the publication of the consultation document.

### Responsibilities of the Council and auditor

The Council is responsible for:

- meeting all legal requirements relating to its procedures, decisions, consultation, disclosures, and other actions associated with preparing and publishing the consultation document and long term plan, whether in printed or electronic form;
  - having systems and processes in place to provide the supporting information and analysis the Council needs to be able to prepare a consultation document and long term plan that meet the purposes set out in the Act; and
  - ensuring that any forecast financial information being presented has been prepared in accordance with generally accepted accounting practice in New Zealand.
- I am responsible for reporting on the consultation document, as required by section 93C of the Act. I do not express an opinion on the merits of any policy content of the consultation document.

### Independence

In carrying out our work, we complied with the Auditor General's:

- independence and other ethical requirements, which incorporate the independence and ethical requirements of Professional and Ethical Standard 1 (Revised); and
- quality control requirements, which incorporate the quality control requirements of Professional and Ethical Standard 3 (Amended).

Other than our work in carrying out all legally required external audits, we have no relationship with or interests in the Council.



John Mackey

**Audit New Zealand**

On behalf of the Auditor General, Christchurch, New Zealand

# We want your feedback

Today's choices will help shape tomorrow's Mackenzie. It's important to us to know what the community thinks about the options and our proposals before we make final decisions for the Long Term Plan 2018-28. Please consider the information in this document, and any supporting information you may have read, and tell us what you think.

## Give your feedback in writing. You can do this by:



**COMPLETING AN ONLINE SUBMISSION FORM AT:**  
www.mackenzie.govt.nz



**SCANNING YOUR SUBMISSION FORM AND EMAILING TO:**  
submissions@mackenzie.govt.nz



**COMPLETING THE PAPER SUBMISSION FORM ON THE FOLLOWING PAGES AND:**  
**DELIVERING TO:** Mackenzie District Council offices at: Main Street, Fairlie; or Market Place, Twizel  
**OR POSTING TO:** Mackenzie District Council, PO Box 52, Fairlie, 7949

*Note that submissions to the Draft Long Term Plan are public information. If there are any details in your submission you don't want made public, please let us know.*

## Present your submission in person:



**IF YOU WANT TO PRESENT YOUR SUBMISSION TO COUNCIL IN PERSON, PLEASE ADVISE US BY:**  
Ticking the box on the submission form (online or paper).  
Council will hear verbal submissions on 3 May in Fairlie, and on 4 May in Twizel.

**PLEASE GIVE US YOUR FEEDBACK BY 12PM ON MONDAY 23 APRIL 2018**

## What happens when?

21 MARCH	4 APRIL	5 APRIL	11 APRIL	23 APRIL	3 & 4 MAY	MAY	MID-JUNE
Submissions open	Drop in session Tekapo	Drop in session Twizel	Drop in session Fairlie	Submissions close	Council hears submissions	Council makes its final decisions	Council adopts the Long Term Plan 2018-28

## Do you need more information or some help with your submission?

The best way to get more information is to go to our website – [www.mackenzie.govt.nz](http://www.mackenzie.govt.nz). If you need help with anything, including your submission, please feel free to call us a call on 03 685 9010, or pop into our offices in Fairlie.

If you have any questions about the Draft Long Term Plan, you can also talk to the Mayor or any of your local councillors:

**MAYOR:** Graham Smith  
Mobile 027 228 5588  
Email [mayor@mackenzie.govt.nz](mailto:mayor@mackenzie.govt.nz)

**DEPUTY MAYOR:** James Leslie, Pukaki Ward  
Mobile 021 886 806  
Email [jamesleslie@mackenzie.govt.nz](mailto:jamesleslie@mackenzie.govt.nz)

### COUNCILLORS

**Anne Munro, Opuha Ward**  
Mobile 027 228 9627  
Email [annemunro@mackenzie.govt.nz](mailto:annemunro@mackenzie.govt.nz)

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**Paul Hannagan, Pukaki Ward**  
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**Russell Armstrong, Pukaki Ward**  
Mobile 027 431 3775  
Email [russellarmstrong@mackenzie.govt.nz](mailto:russellarmstrong@mackenzie.govt.nz)

**Stuart Barwood, Opuha Ward**  
Mobile 027 687 8920  
Email [stuartbarwood@mackenzie.govt.nz](mailto:stuartbarwood@mackenzie.govt.nz)



# Submission form

This form can also be completed online at [www.mackenzie.govt.nz](http://www.mackenzie.govt.nz)

## YOUR CONTACT DETAILS (these must be provided for us to consider your submission)

Full name: \_\_\_\_\_

Name of organisation (if applicable): \_\_\_\_\_

Postal address: \_\_\_\_\_

Post code: \_\_\_\_\_

Telephone: \_\_\_\_\_ Mobile: \_\_\_\_\_

Email: \_\_\_\_\_

## HEARINGS (submission hearings will take place on 3 May 2018 in the Council Chambers in Fairlie and on 4 May 2018 at the Events Centre Community Lounge in Twizel.)

Do you wish to present your submission to Council in person?  
Fairlie 3 May or Twizel 4 May (please circle) Yes  No

Do you wish to present your submission to Council by telephone conference call on 3 May? Yes  No

If you answered 'yes', the hearings will start at 9am on 3 and 4 May. You will be allocated 10 minutes to speak. You don't need to read out your written submission as councillors will have read it prior to the hearing. If you plan to present your submission by phone, we will make every reasonable effort to contact you at the number/s you have provided. If you're unable to speak due to unavailability or technical issues, we may not be able to allocate you another time.

Would you prefer to present your submission in the morning or afternoon? Morning  Afternoon

Note: We will do our best to give people their preferred time to present, but we can't guarantee everyone will get their preferred time.

## Key issue

### HOW MUCH SHOULD WE INVEST IN ROADS?

I/we prefer Option 1: Set aside a maximum budget of \$300,000 for each year of the plan for roading improvement projects, and borrow to fund Council's 49% share of this amount.

I/we prefer Option 2: Include budgets in each year of the plan for all roading improvement projects that attract NZTA co-funding, and borrow to fund Council's 49% share.

I/we prefer Option 3: Borrow for all roading improvements projects whether they are co-funded or not.

### Why is this your preferred option?

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**ADDITIONAL COMMENTS:**

You can include additional feedback on the key issues or any other proposals included in the Draft Long Term Plan 2018-28 here:

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**Privacy Act 1993:** Please note that submissions are public information. The content on this form, including your personal information and submission will be made available on our website, and to the media and public as part of the decision-making process. Your submission will only be used for the purpose of the Long Term Plan process. This information will be held by the Mackenzie District Council, Main Street, Fairlie. You have the right to access the information and request its correction.

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